



A distinctive investment approach designed to deliver superior results for investors

Investments are not FDIC-insured, nor are they deposits of or guaranteed by a bank or any other entity, so they may lose value.

# Improving people's lives through successful investing

We believe having multiple managers in a portfolio better positions us to deliver the strong results investors seek. Because they reflect diverse viewpoints, our portfolios have the potential to deliver more consistent results across market cycles.

"The Capital System strives to be durable, dependable and dynamic. While it has evolved over time, a constant has always been our ability to include diverse viewpoints within a single portfolio, which improves the potential for better long-term investment results."



Martin Romo
Chair and CIO of Capital Group
31 years at Capital Group
San Francisco office

### A distinctive investment approach

The Capital System™ powers our pursuit of superior long-term investment results across asset classes. It combines independence and teamwork. A portfolio has multiple managers, and each invests part of the portfolio in their strongest convictions. Managers exchange ideas, but make their own investment decisions. As a result, portfolios reflect the best ideas of many people, not just one "star manager."

#### The Capital System

Each **portfolio manager** invests part of the portfolio in their strongest convictions



The **Principal Investment Officer** (PIO) is responsible for the strategy's adherence to its investment objectives

Research analysts invest alongside portfolio managers

#### How is it different than the rest of the industry?



We don't rely on one manager always being right. We avoid the disruptions seen when a "star manager" leaves.



Our managers don't get bogged down by the need to reach consensus or hold a vote.

The example is illustrative.

### Our approach puts investors first

Our investment philosophy is based on doing what we believe is right for investors. The Capital System is rooted in three core pillars that are deeply ingrained in our investment culture.



#### Collaborative research

Collaboration across portfolio managers, analysts, economists and quantitative research teams **generates deeper insights**.

#### **Diverse perspectives**

Leveraging the best ideas of multiple investment professionals helps us pursue **more** consistent results across market cycles with less volatility.

#### Long-term view

Managers are discouraged from engaging in short-term thinking. Investing with a long-term view helps align our goals with those of investors.

# An investment approach spanning asset classes and vehicles

We have developed compelling investment capabilities across equity, fixed income and solutions leveraging the pillars of The Capital System. We continuously evolve to reflect the growing needs of investors to access our strategies in the vehicles of their choice.

#### An investment culture like no other

Our system works because of our distinct investment culture, which is rooted in mutual respect and an openness to other people's views.

"As investment professionals we can put aside our egos and truly listen and learn from each other; yet we respect each other's right to make our own decisions."



Kirstie Spence
Fixed income portfolio manager
28 years at Capital Group
London office

# Our analysts manage money alongside our portfolio managers

Unusual in the industry, our analysts don't just conduct research and make recommendations, they also have the opportunity to invest in their strongest convictions.

"The opportunity for analysts to invest helps us attract and retain talent. Here, the analyst role isn't just a stepping stone to portfolio manager. People can spend their entire careers as analysts here, building decades-long relationships in their industries. And we believe analysts' investing helps our investment results."



**Greg Miliotes**Equity portfolio manager
17 years at Capital Group
San Francisco office



### Collaborative research

#### Collaboration generates deeper insights

Portfolio managers, analysts, economists and quantitative research teams closely collaborate. This allows us to develop and stress-test our best ideas across asset classes and both sides of the balance sheet – improving our ability to deliver superior investment results and understand risk.



#### Research in action: Finding opportunities in data center infrastructure

Analysts sought to identify companies that might benefit from the anticipated buildout of data centers related to artificial intelligence (AI).



Al data center capital expenditures (capex) could fuel power demand



**Jared Franz** Economist

"Forecasters may be underestimating the data center capex buildout and impact on electricity prices."



Invest in firms with high data center exposure or "multiple ways to win" in the AI capex cycle



Power supply could be a key AI bottleneck



**Drew Macklis** Semiconductor equity analyst

"Al models are expanding so rapidly that total electricity demand should rise, even as chips become more energy efficient."



Industrials set to profit from AI infrastructure



Virginia Pardasani U.S. industrials equity analyst



Sebastian Siersted European industrials equity analyst

"Select U.S. and European industrials and electrical equipment manufacturers should benefit from the AI infrastructure buildout."



Higher power demand benefits utilities



Julian James Fixed income utilities analyst

"Higher power demand could increase utilities' earnings while financial and regulatory risks can be mitigated."

For illustrative purposes only.

## O Diverse perspectives

#### Leveraging the best thinking of multiple investment professionals to help deliver more consistent results

For each portfolio, we build a team of managers with different but complementary styles, viewpoints and experiences. Portfolios reflect the best thinking of many investment professionals instead of one star manager. Each manager's approach is expected to fare differently in different market conditions – adding another layer of diversification to the portfolio. Risks are independently monitored to ensure they are intentional and properly sized.

#### Building teams is both an art and a science

We analyze qualitative and quantitative criteria and historical results to understand how managers and portfolios generated results under various market conditions. Building a balanced team helps us pursue consistent results across market cycles with less volatility.

#### Qualitative criteria

Tenure
Demographics
Experience
Backgrounds
Location

#### Quantitative criteria

Relative returns
Factor exposures
Overlap and correlation
Concentration and turnover
Volatility



#### Diverse approaches in a global equity strategy

This sample of managers differ in their investment styles, backgrounds, portfolio concentrations and holding periods.











	Brady Enright	Anne-Marie Peterson	Patrice Collette	Andraz Razen	Steven Watson	
Coverage background	Small cap, commercial services and supplies	U.S. retail and restaurants	European health care, chemicals and insurance	Small cap, U.S. health care and supplies	Asia/Europe property and transport	
Number of holdings	58	31	33	17	54	
Assets in top 10 holdings	31%	60%	60%	86%	34%	
P/E ratio	23.3	38.6	18.8	28.1	16.0	
Years at firm	27	19	24	19	34	
3-year avg. turnover	21%	18%	2%	1%	17%	

Source: Capital Group. As of 6/30/24. Data based on each portfolio manager's portion of the representative account of the Capital Group New Perspective Composite. Portfolios are managed, so holdings will change.

#### CASE STUDY

#### Manager diversity in a fixed income strategy

The table ranks returns in the strategy for each manager and the research analyst portfolio for the last six years. Combining multiple managers with different investment approaches can potentially lead to a smoother pattern of returns for a strategy as a whole.

F	RANK	2018	2019	2020	2021	2022	2023
Highest return	1st	Manager A	Manager D	Manager B	Research Portfolio	Research Portfolio	Research Portfolio
<b>↑</b>	2nd	Research Portfolio	Index	Manager C	Manager C	Manager C	Manager B
	3rd	Strategy	Manager B	Manager A	Strategy	Strategy	Index
	4th	Manager B	Manager A	Strategy	Manager A	Manager A	Strategy
	5th	Manager C	Strategy	Manager D	Manager D	Manager B	Manager D
	6th	Manager D	Manager C	Index	Manager B	Manager D	Manager C
Lowest return	7th	Index	Research Portfolio	Research Portfolio	Index	Index	Manager A

Source: Capital Group. Analysts collectively invest in a Research Portfolio, which is a significant part of most strategies. Manager diversity chart is shown for illustrative purposes only, is based on gross of fees data, and is not representative of all Capital Group strategies.

#### Invested for the long term

#### Privately held and employee-owned\* since 1931

We avoid the short-term quarterly earnings pressures many public firms face.

\* Capital Group is owned by key investment professionals, senior business leaders and recent retirees.

#### Managers personally invest in their own funds

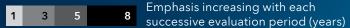
Ninety-seven percent of American Funds® assets are invested in mutual funds in which at least one manager has invested more than \$1 million.



Source: Morningstar. Data as of 2/15/24.

#### Long-term manager evaluation periods and tenure

Capital Group compensation basis puts greater emphasis on long-term results



#### Average portfolio manager's experience



#### We strive to keep fees low for our investors

Our mutual fund management fees have been among the lowest in the industry.<sup>†</sup>

<sup>†</sup>On average, our mutual fund management fees were in the lowest quintile 55% of the time, based on the 20-year period ended December 31, 2023, versus comparable Lipper categories, excluding funds of funds. Source: Capital Group.

## Cong-term view

#### Investors' long-term interests drive our decision-making

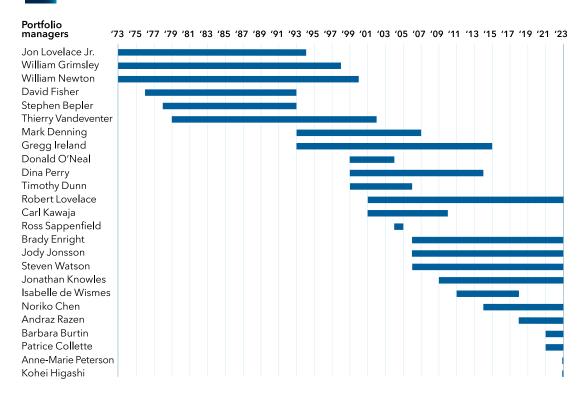
Our enduring commitment to a long-term perspective is ingrained in our investment approach and culture – from seamless leadership succession planning to rewarding managers more for their long-term investment results. Our long-term view aligns our goals with those of investors, curbs excessive short-term risk-taking and helps us grow at scale so we can offer competitive fees.

#### Seamless succession planning is built into The Capital System

Over its more than 50-year history, the New Perspective strategy has gradually added new managers and transitioned veteran managers out with minimal disruption.

#### CASE STUDY

#### Smooth transitions in Capital Group's New Perspective strategy

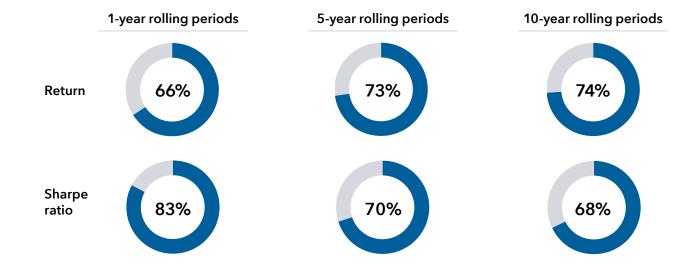


Source: Capital Group.

### A history of strong investment results

Figures shown are past results and are not predictive of results in future periods. Current and future results may be lower or higher than those shown. Investing for short periods makes losses more likely. Prices and returns will vary, so investors may lose money.

Percentage of all funds whose average rolling results outpaced more than half of their respective Morningstar peers For the 40 years ended September 30, 2024



Source: Capital Group, based on mutual fund and ETF data from Morningstar. For each fund, we calculated the average rolling Sharpe ratio and return over the 40-year period (or the fund's lifetime, if it lacks a 40-year history). That average rolling return and Sharpe ratio were compared against the equivalent averages for each fund's respective Morningstar peers.

Sharpe ratio: A measure of risk-adjusted return that represents the excess return of an investment portfolio for holding a riskier asset instead of the risk-free asset. Rolling returns are calculated monthly.

Investors should carefully consider investment objectives, risks, charges and expenses. This and other important information is contained in the fund prospectuses and summary prospectuses, which can be obtained from a financial professional and should be read carefully before investing.

There have been periods when the funds have lagged their indexes.

Methodology: Data are based on the following American Funds share classes: Class F-2, Class M, Class 529-A, Class 1, Class P-2 and Class 4. One share class was used per fund. The analysis uses Morningstar hypothetical methodology to calculate hypothetical fund results for periods before a share class's inception. For those periods, Morningstar adjusts the results of the fund's oldest share class to reflect the fee of the share class in question.

# The Capital System is powered by Capital Group's global resources and scale

Source: Capital Group. AUM and number of professionals as of 9/30/24. Other data as of 12/31/23.

475 Investment professionals across the globe

Research offices worldwide

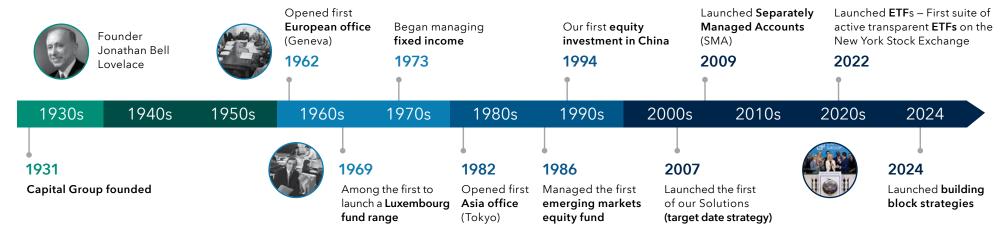
Countries visited in 2023

**52.8T** Assets under management

**20K** Company meetings in 2023 worldwide

**40+** Languages spoken

#### For 90 years, we have helped investors pursue their financial goals



Holdings of fully transparent ETFs are disclosed daily and may have more flexibility in the types of securities in which they invest compared to other ETF structures.

Capital Group manages equity assets through three investment groups. These groups make investment and proxy voting decisions independently. Fixed income investment professionals provide fixed income research and investment management across the Capital organization; however, for securities with equity characteristics, they act solely on behalf of one of the three equity investment groups.

Investing outside the United States involves risks, such as currency fluctuations, periods of illiquidity and price volatility. These risks may be heightened in connection with investments in developing countries.

Price-to-earnings (P/E) is a ratio comparing a company's stock price to its earnings per share.

Compensation paid to our investment professionals is heavily influenced by results over one-, three-, five- and eight-year periods, with increasing weight placed on each succeeding measurement period to encourage a long-term investment approach.

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